



**USAFA BOARD OF VISITORS  
COMMITTEE MEETING**

**Date:** Monday, December 8, 2025

**Location:** Virtual

**Time:** 1300 – 1330 EST (830 – 1130 MT)

<b>Time (EST)</b>	<b>Event/Activity</b>
1030 – 1050	<b>Welcome and Board Opening Remarks</b> <i>Briefer: Dr. Rimpola, DFO and Congressman Pfluger, BoV Chairman</i>
1050 – 1105	<b>USAFA Superintendent's Update</b> <i>Briefer: Gen Bauernfeind, USAFA Superintendent</i>
1105 - 1135	<b>Discussion on Board Questions for the Record</b> <i>Briefer: USAFA Superintendent/Dean/Comm/AD/10/RR/Others as needed</i>
1135 – 1200	<b>Flexible Warfare Center Concepts</b> <i>Briefer: Dr. Paul Schwennesen (USAFA Class of 2000)</i>
1200 – 1215	<b>Break</b>
1215 – 1240	<b>Public Comments</b> <i>Moderator: DFO/ADFO</i>
1240 – 1300	<b>Action Item Briefing and Review</b> <i>Briefer: Capt Cassidy, Executive Secretary</i>
1300 – 1320	<b>BoV Comments</b>
1320 – 1330	<b>Chairman's Concluding Remarks</b> <i>Briefer: BoV Chairman</i> <i>DFO to officially close the meeting</i>